



*Town of*  
**BLUFFTON**  
*South Carolina*



*Photo courtesy of Brett Lance Photography*

**FY 2019 PROPOSED  
CONSOLIDATED BUDGET  
EXECUTIVE SUMMARY**

**FY2019 CONSOLIDATED BUDGET**

**EXECUTIVE SUMMARY**

**TOWN OF BLUFFTON, SC**

**TOWN COUNCIL**

Lisa Sulka, Mayor

Larry Toomer, Mayor Pro Tempore

Fred Hamilton, Council Member

Harry Lutz, Council Member

Dan Wood, Council Member

**APPOINTED BY TOWN COUNCIL**

Marc Orlando, Town Manager

Terry A. Finger, Town Attorney

Honorable Clifford Bush III, Chief Municipal Court Judge

Honorable Marshall Horton, Associate Municipal Court Judge

**SENIOR MANAGEMENT**

Scott Marshall, Deputy Town Manager

Kim Chapman, Town Clerk

Donald Chandler, Interim Chief of Police

Trisha Greathouse, Director of Finance and Administration

Katherine Robinson, Director of Human Resources

Bryan McIlwee, Director of Engineering

Heather Colin, Director of Growth Management

Tommy Sunday, Director of Information Technology

Trent Williamson, CEO, Don Ryan Center for Innovation

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## **Town of Bluffton Overview**

The Town of Bluffton is located in Beaufort County, the southernmost coastal county in South Carolina. It is situated on a high bluff overlooking the May River, a pristine waterway that has strongly contributed to the Town's history and continued success. Bluffton is located just 12 miles west of Hilton Head Island, South Carolina and approximately 20 miles northeast of Savannah, Georgia.

Originally established as a one-square mile town, Bluffton has since expanded its territory by 32,000 acres through the annexation of primarily four tracts of undeveloped land. Bluffton's population is approximately 19,000 residents and is the 5<sup>th</sup> largest town in South Carolina, in terms of land mass. While the population numbers still classify Bluffton as a small town, Town representatives estimate that the Town serves, in terms of police services and for planning purposes, a daily population of more the 45,000-50,000 when tourists and visitors are included.

## **Town of Bluffton Strategic Plan Summary**

The goal of the Strategic Plan is to build an alignment of strategies, projects, and performance measures to address Town of Bluffton focus areas and guiding principles. The Strategic Plan is a compass to continuously make proactive decisions on maintaining and improving the Towns core functions in the following Strategic Focus Areas:

- Fiscal Sustainability
- Economic Growth
- Town Organization
- Community Quality of Life
- Infrastructure
- May River and Surrounding Rivers and Watersheds
- Affordable and/or Workforce Housing

The Strategic Plan Action Agenda establishes a road map for activities and initiatives that will achieve the vision for the Town and ensure that Bluffton is poised to capitalize on opportunities to advance key initiatives. The Action Plan links to the Town's budget process, staff work plans and performance evaluations, Town-wide performance measures and Town Council agenda to ensure the day-to-day relevancy and effectiveness of the Plan.

## ***Town of Bluffton Vision Statement***

*"BLUFFTON, THE HEART OF THE LOWCOUNTRY, A TOWN THAT APPRECIATES THE PAST, FOCUSES ON TODAY AND IS PLANNING TOGETHER FOR A GREATER FUTURE."*

Bluffton is a welcoming and inclusive community, committed to retaining its historic nature, livable neighborhoods, active lifestyle and respect for the May River. We are committed to working together to create a great community now and one that is also sustainable for the generations to come.

## ***Town of Bluffton Mission Statement***

*"WE TAKE CARE OF OUR CITIZENS, THE TOWN AND EACH OTHER BY CONTINUOUSLY MAKING OUR COMMUNITY AND ORGANIZATION BETTER."*

The Town organization is committed to:

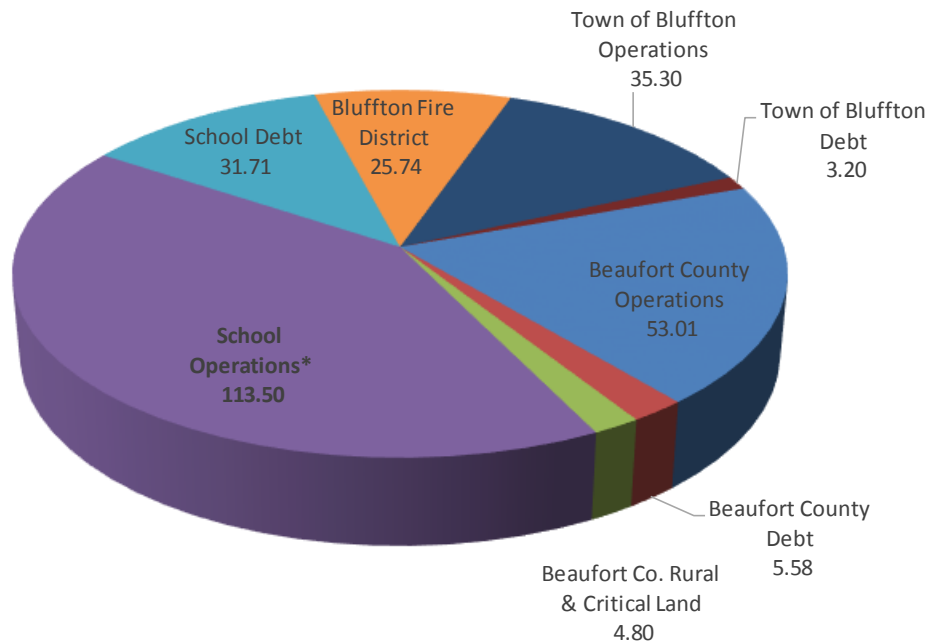
- Providing excellent services by continuously looking for improvement in services using best practices;
- Providing award winning fiscal management services to our citizens;
- Providing exceptional customer service that is focused on solutions and meeting the needs of our citizens;
- Providing meaningful public engagement opportunities for our community;
- Providing a work environment committed to teamwork, communication, transparency, ethical behavior and progressive compensation to help employees reach their full potential; and
- Providing and using performance measures to determine if our services are getting the intended results.

### **Why Does the Town Prepare a Budget?**

- Establishes priorities to determine how resources will be allocated among the Town's programs and services.
- Identifies the costs of providing programs and services.
- Establishes the amount of revenue projected to be available, and subsequently sets limitations on the amount of expenditures that can be supported.
- Aligns allocated funding with Strategic Plan Action Agenda priorities established by Town Council.
- Provides budgetary targets to compare with actual revenues and expenditures throughout the year.

The State of South Carolina requires Town Council to adopt an annual balanced budget ordinance prior to July 1. The Town's annual budget is developed in conjunction with feedback from citizens, various boards and commissions including the Town's Planning Commission, the Mayor and Council, the Town Manager, and each department within the Town. Town Council adopts the budget via two readings of the Consolidated Budget Ordinance as well as a public hearing. The first reading is held in May, and the second reading and associated public hearing is held in June. Town Council also holds two budget workshops to review projected revenues, expenditure requests, programs, services, and capital projects.

## Property Tax Overview



	Tax Rate			
	Tax Year Fiscal Year	2016 2017	2017 2018	2018 2019
Governing Body				
Beaufort County Operations		50.89	53.01	<b>53.01</b>
Beaufort County Debt		5.48	5.58	<b>5.58</b>
Beaufort Co. Rural & Critical Land		4.90	4.80	<b>4.80</b>
School Operations*		111.50	113.50	<b>113.50</b>
School Debt		31.71	31.71	<b>31.71</b>
Bluffton Fire District		25.74	25.74	<b>25.74</b>
<b>Town of Bluffton Operations</b>		<b>39.00</b>	<b>37.00</b>	<b>35.30</b>
<b>Town of Bluffton Debt</b>		<b>3.35</b>	<b>3.35</b>	<b>3.20</b>
		<u>272.57</u>	<u>274.69</u>	<u><b>272.84</b></u>

\*School Operations applicable to non-resident and commercial taxpayers only.

The proposed total tax rate for Tax Year 2018 – Fiscal Year 2019 for the Town of Bluffton is 272.84 (subject to approval by Beaufort County) per \$1,000 of assessed valuation. At this time, updates are pending for other governing bodies

Once every 5<sup>th</sup> year, counties in SC appraise real property to true up the market values of all parcels in the jurisdiction. Reassessment is not intended to raise taxes, but to distribute them more fairly. The Town saw an overall increase in market values therefore a “rollback” of the millage was necessary to keep property taxes consistent.

As an example, a primary residence appraised at \$250,000 and taxed at 4% (non-resident and commercial property is taxed at 6%) results in an assessed valuation of \$10,000. Based upon the Town of Bluffton millage at 38.50 mills per \$1,000, the total town taxes are \$385. The Town's portion represents approximately 14% of the total Beaufort County tax bill.

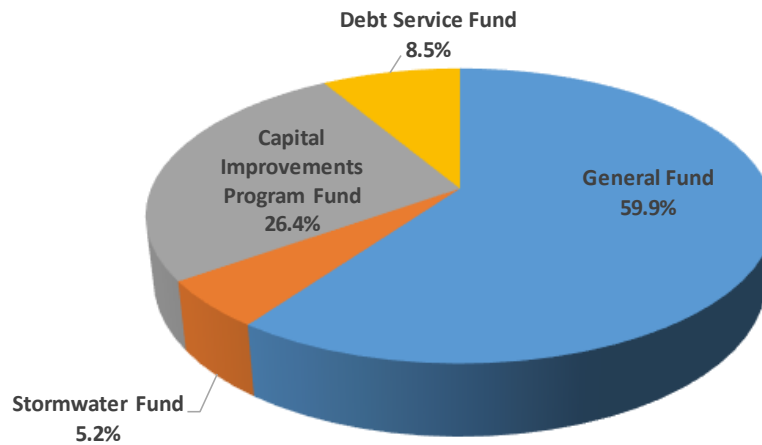
# Revenue and Expenditure Trends

TOWN OF BLUFFTON  
Statement of Revenues, Expenditures, and Changes in Fund Balance of Budgeted Funds  
General Fund, Stormwater Fund, Capital Improvements Program Fund, and Debt Service Fund

	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Revised Budget	FY 2018 Estimate	FY 2019 Proposed Budget	% Change Incr/(Decr)
<b>REVENUES</b>									
Property Taxes	\$ 5,573,318	\$ 5,580,452	\$ 6,089,064	\$ 6,716,062	\$ 7,158,104	\$ 6,970,597	\$ 7,666,131	\$ 8,232,170	18.1%
Licenses & Permits	5,443,419	6,456,980	7,680,838	8,763,841	9,097,248	8,868,385	8,955,651	9,554,640	7.7%
Stormwater Utility Fees	1,078,087	1,113,215	1,115,601	1,219,119	1,276,930	1,344,080	1,350,000	1,400,000	4.2%
Grants and Entitlements	1,514,043	179,462	283,803	1,397,633	1,491,160	1,367,731	1,260,121	1,935,788	41.5%
Intergovernmental	675,842	843,547	711,079	904,097	970,671	1,160,335	1,178,705	936,006	-19.3%
Service Revenues	503,980	587,490	842,714	1,019,148	1,176,529	911,000	920,000	966,100	6.0%
Fees and Fines	190,993	164,583	279,641	297,783	320,564	315,000	282,348	290,000	-7.9%
Interest Income	9,432	8,838	12,473	11,543	29,942	8,975	21,200	10,425	16.2%
Miscellaneous	172,748	111,141	181,578	72,955	186,460	138,410	248,000	180,000	30.0%
<b>Total Revenues</b>	<b>15,161,862</b>	<b>15,045,708</b>	<b>17,196,791</b>	<b>20,402,181</b>	<b>21,707,608</b>	<b>21,084,513</b>	<b>21,882,156</b>	<b>23,505,129</b>	<b>11.5%</b>
<b>EXPENDITURES</b>									
Legislative	142,347	140,521	172,100	207,277	199,942	221,255	227,368	231,235	4.5%
Executive Office	164,527	265,209	759,844	911,914	805,686	843,178	816,085	999,830	18.6%
Human Resources Department	379,349	352,154	248,943	178,005	207,858	378,736	373,277	386,045	n/a
Economic Development	185,885	234,151	234,489	286,519	285,411	290,579	279,428	349,259	20.2%
Finance & Administration Department	880,396	833,578	843,396	950,056	968,172	1,137,502	1,088,988	1,416,170	24.5%
Information Technology Department	547,109	583,298	751,261	812,186	1,167,243	1,061,207	985,266	1,491,256	40.5%
Engineering Department	2,057,662	1,987,471	2,142,738	2,136,546	2,911,017	3,127,656	3,076,054	3,758,466	20.2%
Police Department	3,742,497	4,035,050	5,020,739	5,832,387	6,557,699	6,367,808	6,463,625	6,572,127	3.2%
Growth Management Department	1,565,709	1,659,102	1,676,039	1,778,589	1,695,493	2,275,901	1,790,553	2,729,365	19.9%
Townwide Department	831,061	895,360	971,594	1,086,435	1,442,473	1,514,548	1,692,278	1,901,716	25.6%
Debt Service									
Principal	650,000	870,000	10,180,605	1,045,241	910,164	983,268	983,268	1,007,826	2.5%
Interest & Other Charges	684,259	664,073	678,585	543,539	512,735	491,088	491,038	462,600	-5.8%
Capital Projects	2,003,574	1,662,831	705,936	2,723,672	6,205,826	17,073,920	12,345,515	8,844,153	-48.2%
Total Expenditures	13,834,375	14,182,798	24,386,269	18,492,366	23,869,719	35,766,646	30,612,743	30,150,048	-15.7%
Excess (Deficiency) of Revenues Over Expenditures	1,327,487	862,910	(7,189,478)	1,909,815	(2,162,111)	(14,682,133)	(8,730,587)	(6,644,919)	-54.7%
<b>OTHER FINANCING SOURCES (USES)</b>									
Transfers In	924,997	1,295,929	1,195,263	1,898,319	4,162,109	12,756,721	11,049,568	5,618,230	-56.0%
Transfers Out	(282,319)	(417,418)	(152,701)	(369,580)	(1,679,542)	(7,961,398)	(6,751,072)	(2,674,182)	-66.4%
Sale of Assets	388,479	74,420	-	273,432	588,654	-	-	-	n/a
Issuance of refunding bonds	-	-	8,923,000	-	-	-	-	-	n/a
Current refunding of debt	-	-	-	-	-	-	-	-	n/a
Premium on bond issuance	-	-	-	-	-	-	-	-	n/a
Capital Leases	200,000	591,000	555,900	521,000	325,000	-	-	274,215	100.0%
Total Other Financing Sources and Uses	1,231,157	1,543,931	10,521,462	2,323,171	3,396,221	4,795,323	4,298,496	3,218,263	-32.9%
Net Change in Fund Balance	2,558,644	2,406,841	3,331,984	4,232,986	1,234,110	(9,886,810)	(4,432,091)	(3,426,656)	-65.3%
Fund Balance - Beginning	9,097,846	11,552,987	13,959,828	17,291,812	21,524,798	22,758,908	22,758,908	18,326,817	-19.5%
Fund Balance - Ending	\$ 11,656,490	\$ 13,959,828	\$ 17,291,812	\$ 21,524,798	\$ 22,758,908	\$ 12,872,098	\$ 18,326,817	\$ 14,900,161	15.8%
<b>Fund Balance Unbudgeted Funds:</b>									
Hospitality Tax	1,640,387	2,163,800	2,876,661	3,308,459	2,858,425	1,014,267	1,014,267	526,218	-48.1%
Other Governmental Funds	421,185	490,754	381,023	336,423	726,449	927,652	927,652	1,249,078	34.6%
Total Ending Fund Balance all Funds	\$ 13,718,062	\$ 16,614,382	\$ 20,549,496	\$ 25,169,680	\$ 26,343,782	\$ 14,814,017	\$ 20,268,736	\$ 16,675,457	12.6%

## FY 2019 Consolidated Budget Summary

### Town of Bluffton Budget Fund Percentages



Fund	FY 2018 Original Budget	FY 2018 Revised Budget	FY 2018 Year-End Estimate	FY 2019 Proposed Budget	\$ Change	% Change
General Fund	\$19,937,075	\$20,862,971	\$19,662,691	\$20,116,576	(\$746,395)	-3.6%
Stormwater Fund	1,554,931	3,185,885	2,918,239	1,752,265	(1,433,620)	-45.0%
Capital Improvements Program Fund	12,991,240	17,073,920	12,345,515	8,844,153	(8,229,767)	-48.2%
Debt Service Fund	2,276,022	2,605,268	2,437,320	2,867,495	262,227	10.1%
	\$36,759,268	\$43,728,044	\$37,363,765	\$33,580,489	(\$10,147,555)	-23.2%

### FUND TYPES

#### **General Fund**

Accounts for and reports the financial resources for the Town's primary operating fund. The primary sources of revenue are property taxes and licenses and permit fees.

#### **Stormwater Fund**

Accounts for and reports the financial resources of stormwater-related expenditures including Watershed Management staffing and operations, routine watershed maintenance and capital projects. The primary sources of revenue are stormwater utility fees and state and federal grants.

#### **Capital Improvements Program (CIP) Fund**

Accounts for and reports financial resources that are restricted, committed or assigned to expenditures for capital outlays including the land acquisition and/or construction of capital facilities and other capital assets. Capital projects are primarily non-recurring in nature. All capital categories require a unit cost threshold of greater than \$5,000, except roads, buildings, and computer software (recorded in the general fund) whose threshold is \$50,000. Sources of revenue are state/federal grants, hospitality taxes, stormwater fees and other restricted revenues for capital improvements.

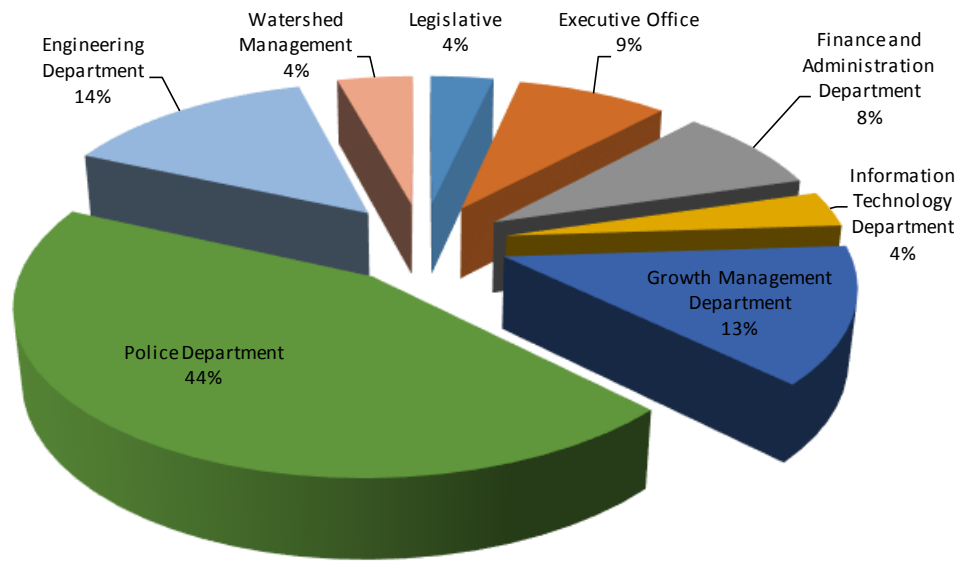
#### **Debt Service Fund**

Accounts for the accumulation of resources for the payment of interest and principal on general long-term debt obligations. The primary source of revenue is property tax.



# Town of Bluffton Workforce

Town of Bluffton  
Department Employee Percentages



Town of Bluffton Departments	# of Funded Employees	% of Total
Legislative	5	3.4%
Executive Office	13	8.8%
Finance and Administration Department	14	9.5%
Information Technology Department	6	4.1%
Growth Management Department	20	13.5%
Police Department	65	43.9%
Engineering Department	19	12.8%
Watershed Management Division	6	4.1%
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- Includes FY 2019 Proposed Additional positions:
- Growth Management: Principal Planner
  - Human Resources: HR Coordinator
  - Police: 2 Grant Related Patrol Officers

## **Town of Bluffton Departmental/Division Budget Overview**

### **Salaries and Benefits**

- Provides up to 3% performance based salary increase with opportunity for bonus. Provides for competitive wages within Lowcountry region.
- PTO Payout Option of 25 hours for employees carrying 40 hour balance.
- Health benefit (10%; \$86,000) and retirement (1%; \$83,000) increases

### **Legislative Department**

BUDGET: \$231,235

- Supports Mayor and Town Council training and operating expenditures.
- Supports Judge Bush contract and subsequent training and operating expenditures.

### **Executive Office**

BUDGET: \$999,830

TOWN MANAGER: Marc Orlando

- Supports staffing and operations for the Executive department to provide high standards of service delivery.
- Continues Strategic Planning for Town Council and Staff
- Supports Executive Leadership Coaching for Executive Staff and Supervisors.
- Supports staff specific training for executive government leadership.
- Continues to support and emphasize clear and concise public information through the Town's Public Information Officer.
- Provides for replacement of furniture and fixtures for renovated town hall.

### **Human Resources Department**

BUDGET: \$349,259

DIRECTOR: Katherine Robinson

- Supports staffing and operations for the Human Resources department to provide high standards of service delivery.
- Provides for addition of a Human Resource Coordinator position 1/1/2019 to coordinate employee programs, document tracking for FMLA and Worker's Comp, and coordinate interviews and meetings.
- Supports Employee Programs including tuition reimbursement, fitness membership reimbursement, and employee recognition.
- Provides for replacement of furniture and fixtures for renovated town hall.

### **Economic Development**

BUDGET: \$386,045

CHIEF EXECUTIVE OFFICER: Trent Williamson

- Supports staffing and partial operations of the Don Ryan Center for Innovation.

## **Finance and Administration Department**

BUDGET: \$1,416,170

DIRECTOR: Trisha Greathouse

- Supports staffing and operations in the Divisions of Municipal Court and Finance to provide high standards of service delivery.
- Supports staff specific training for certifications as well as Government Finance Officers Association Certification for department managers.
- Continues collection efforts including but not limited to property tax, business license, code enforcement, parking tickets, etc.
- Supports Code Enforcement of Town Ordinances.
- Supports external Town of Bluffton financial audit.
- Continues monitoring of economic conditions with constant review of revenues and expenditures to determine budget amendments.
- Supports research for Business License Ordinance Amendment.
- Includes Business License decals for construction businesses.
- Supports attorney fees for indigent defense misdemeanor cases.
- Provides for replacement of furniture and fixtures for renovated town hall.

## **Information Technology Department**

BUDGET: \$1,491,256

DIRECTOR: Thomas Sunday

- Supports staffing and operations of the IT department.
- Supports staff specific training for certifications.
- Continues maintenance and license agreements for existing software (including Spillman, Wildfire, EnerGov, MUNIS, AutoCAD) and supports upgraded hardware, software, and associated training to improve staff efficiencies.
- Implements the replacement plan of computers as part of the IT Strategic Plan.
- Provides for replacement furniture and fixtures for renovated town hall.
- Supports infrastructure replacement and upgrades as part of the IT Strategic Plan
- Provides for installation equipment including servers and giga bit technology for the new Council Chambers and meeting rooms for renovated town hall.
- Supports principal and lease payments of prior year purchased equipment and vehicles.

## **Engineering Department**

BUDGET: \$3,758,466

DIRECTOR: Bryan McIlwee

- Supports staffing and operations in the Divisions of Project Management, Public Works, and Watershed Management to provide high standards of service delivery.
- Supports staff specific training for certifications.
- Develops long term stormwater infrastructure maintenance plan in conjunction with Beaufort County, SCDOT, and private property owners.
- Includes Beautification Committee Work Plan funding recommendations as well as Tree City USA designation.
- Supports urban design professional services for parks improvements, special projects and CIP program.
- Supports on-going maintenance contracts for town facilities, equipment, and parks maintenance.

## **Engineering Department (continued)**

- Supports the replacement of a work truck with high mileage and in poor condition to improve worker efficiency.
- Provides for purchase of a track loader for greater maneuverability and better at handling smaller jobs for storm related cleanups as well as a standup blower to improve worker efficiency as the town continues to add pathways.
- Provides for replacement of furniture and fixtures for renovated town hall.
- Supports principal and lease payments of purchased equipment and vehicles.
- Includes support for Watershed Management Division \$1,137,909 use of Stormwater Utility Fees for the following:
  - a. Municipal Separate Storm Sewer Service (MS4) Permit implementation.
  - b. Drainage Design, Easement Acquisition & Specialized Construction.
  - c. Microbial Source Tracking efforts for identification of the source of bacterial pollution in the May River.
  - d. Drainage and ditch maintenance performed for the Town and routine drainage maintenance work.
  - e. May River Watershed Action Plan assessment and update to enhance Action Plan.
  - f. University of South Carolina Beaufort (USCB) water quality monitoring services
  - g. Purchase of a pole camera system to identify the location of connections, breaks, or failures in the drainage system and assist in the assessment needed for repair projects; as well as a quick sweep hydraulic broom to more efficiently remove heavy dirt and debris build up on curbs and medians for routine and storm related cleanup where the street sweeper is not adequate for the job.
  - h. Replacement of the GPS Rover with equipment providing MS4 required functionality to aid in investigation of citizen's drainage concerns about blocked storm channels.

## **Police Department**

BUDGET: \$6,572,127

INTERIM CHIEF OF POLICE: Donald Chandler

- Supports staffing and operations in the Divisions of Support, Investigations Patrol and Emergency Management to provide high standards of service delivery.
- Provides for two police officers pending traffic grant award 10/1/2018.
- Provides for promotions for eligible staff.
- Supports staff specific training for law enforcement specialties.
- Supports the Drug Task Force Unit, the Bluffton K-9 Unit, the Community Events Unit, the Historic District officers as well as the May River support Unit.
- Supports town-wide Emergency Management operations, equipment and training.
- Supports the replacement of three marked and equipped patrol vehicles with high mileage and not expected to remain in reliable condition.
- Supports the replacement of an unmarked truck with high mileage and in poor condition to transport Special Investigations Unit equipment for investigative actions
- Provides for purchase of two marked and equipped patrol vehicles pending traffic grant award 10/1/2018.
- Supports principal and lease payments of prior year purchased equipment and vehicles.

## **Growth Management Department**

BUDGET: \$2,729,365

DIRECTOR: Heather Colin

- Supports staffing and operations in the Divisions of Customer Service Center, Planning and Community Development, and Building Safety to maintain high standards of service delivery.
- Provides for a new Principal planner 10/1/2018 for the inspection process related to development review, particularly the Certificates of Construction Compliance, including coordinating final inspections and close-out documentation including required development sureties or bonds which is currently performed by Watershed Management division.
- Provides for promotions for eligible staff.
- Supports staff specific training for certifications.
- Includes 100% of Affordable Housing Work Plan for Neighborhood Assistance Program and carryover of unspent funds from prior year.
- Provides for plan analyst computer software for building inspectors as well as replacement of International Code Council books.
- Provides for replacement of furniture and fixtures for renovated town hall.

## **Townwide Department**

BUDGET: \$1,901,716

- Supports increased Waste Management garbage service accounts for new residential construction.
- Supports increased insurance for additional town equipment and building premiums.
- Supports contribution for Career Criminal Prosecution team through Solicitor Duffy Stone's office to enhance the Prosecution Team.
- Supports USCB – Bluffton Ambassador Program.
- Provides for replacement of furniture and fixtures for renovated town hall.

## Town of Bluffton Expenditure Budget by Fund

General Fund Budget	Salaries	Benefits	Operating	Capital Outlay	Debt	Total
Total General Fund Expenditures	8,258,384	3,541,441	5,951,474	603,115	343,146	18,697,560
General Fund to Capital Improvements Program Fund - Town Hall Renovation						1,419,016
						Total General Fund Budget 20,116,576

Stormwater Fund Budget	Salaries	Benefits	Operating	Capital Outlay	Debt	Total
Watershed Management Expenditures	359,130	157,850	578,015	42,914	-	1,137,909
Stormwater Fund to General Fund - Public Works						70,000
Stormwater Fund to General Fund - Principal Planner						45,900
Stormwater Fund to Capital Improvements Program Fund - Sewer related projects						498,456
						Total Stormwater Fund Budget 1,752,265

Capital Improvements Program Fund Budget by Strategic Focus Area	Capital Outlay	Total
Economic Growth	1,468,098	1,468,098
Community Quality of Life	3,103,365	3,103,365
Infrastructure	3,691,484	3,691,484
May River and Surrounding Rivers and Watersheds	581,206	581,206
		Total Capital Improvements Program Fund Budget 8,844,153

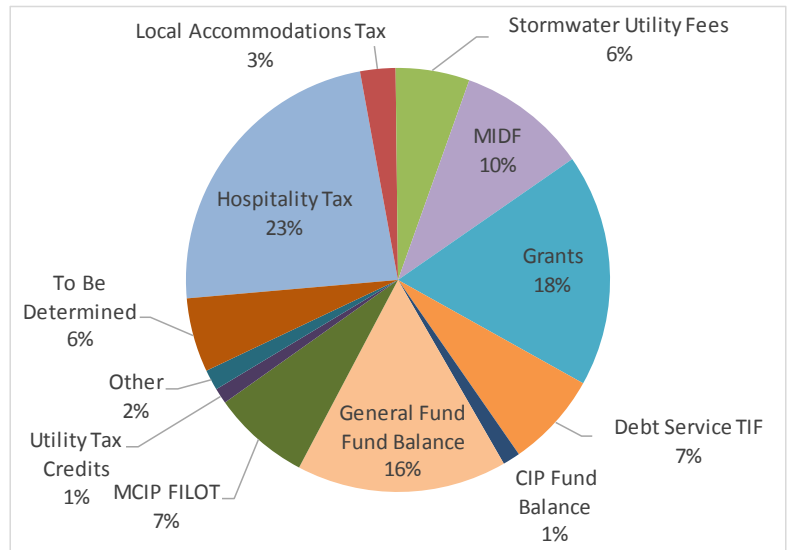
Projects may impact more than one Strategic Focus Area but are listed in the most greatly impacted area.

Debt Service Fund Budget	Principal	Interest	Total
GO Bonds	240,000	298,695	538,695
TIF Special Revenue Bonds	767,826	163,855	931,681
Miscellaneous Expenditures		50	50
Debt Service Fund to Capital Improvements Program Fund - Capital projects			640,810
Contribution to Fund Balance			756,259
			Total Debt Service Fund Budget 2,867,495

## Capital Improvements Program (CIP) Fund

### Where the Money Comes From

	Proposed Budget	% of Budget
Hospitality Tax	\$ 2,080,048	24%
Local Accommodations Tax	238,000	3%
Stormwater Utility Fees	498,456	6%
MIDF	874,691	10%
Grants	1,570,368	18%
Debt Service TIF	640,810	7%
CIP Fund Balance	117,835	1%
General Fund Fund Balance	1,419,016	16%
MCIP FILOT	660,206	7%
Utility Tax Credits	105,483	1%
Other	139,240	2%
To Be Determined	500,000	6%
<b>Total CIP Budget</b>	<b>\$ 8,844,153</b>	<b>100%</b>



### Where the Money Goes

#### Ongoing major projects including:

- May River Watershed Action Plan Implementation
- Buckwalter Place Multi-County Commerce Park
- Buck Island - Simonsville Public Sewer Phase 5
- Historic District Lighting, Signage, Parking & Streetscape Enhancements
- Watershed Management Facility Improvements
- Buck Island - Simonsville Neighborhood Sidewalks & Lighting
- Oyster Factory Park
- Don Ryan Center for Innovation Upfit
- Sewer Connections
- Calhoun Street Regional Dock
- 68 Boundary Street Park
- 184 Bluffton Road Parking Improvements & Housing
- Wright Family Park
- Garvin-Garvey House Interpretive Signage
- Town Hall Renovation

#### New 2019 major projects including:

- Squire Pope Carriage House Preservation
- Boundary Street Lighting
- Historic District Sewer Extension Phase 1
- Historic District Sewer Extension Phase 2
- Community Safety Camera Phase 4
- Law Enforcement Center Facility Improvements
- Public Works Facility Improvements
- Rotary Community Center Facility Improvements

More information on the Town of Bluffton capital projects is available in the Five-Year Capital Improvement Program Plan.



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HEART OF THE LOWCOUNTRY

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